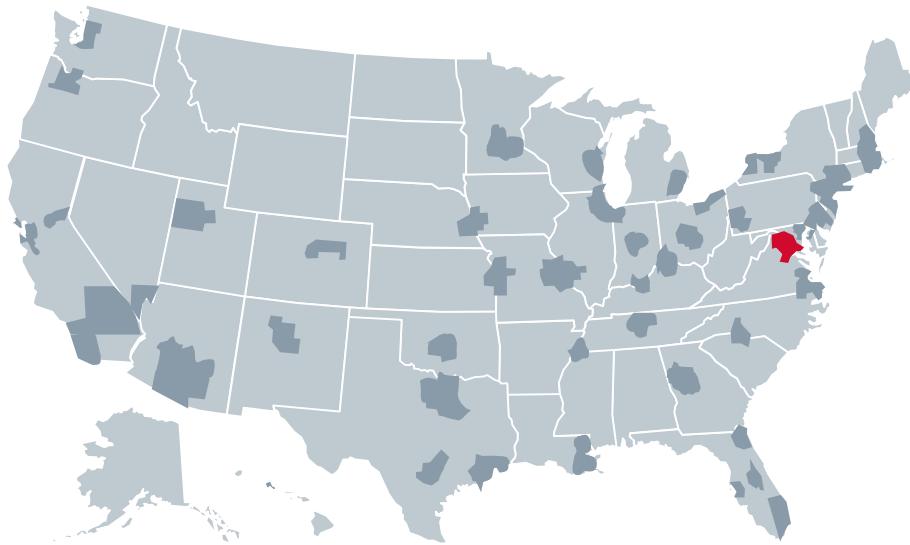


Washington, DC



Market Summary

- Overview:** The DC metro area continues to be a national center for patient care and hub for biomedical research. The presence of major health agencies like the Department of Health and Human Services and the Food and Drug Administration also results in DC having significant impact on health care policy.
- Health Systems:** Inova Health System, MedStar Health, and Trinity Health System hold almost half of the DC metro market, while the remaining half of the market is split across 10+ systems. Some independent hospitals are partnering with national brands to distinguish their specialty care services.
- Insurers:** DC's uninsured rate is one of the lowest in the country. Coverage in the individual and small-group markets is only available through DC Health Link, the state-run exchange. DC has also enacted an individual mandate that took effect as of January 2019.
- Physicians:** The DC area is home to several large physician groups that are often affiliated with (rather than owned by) local health systems. Common specialties include internal medicine, psychiatry, radiology, pediatrics, and obstetrics & gynecology.
- Employers:** The federal and DC governments are dominant employers in the area. Other large employers include Medstar Health, Marriott International, and INOVA Health.
- Population:** The greater DC area's residents are among the most affluent in the country, though median income and poverty rates mask wide disparities across the region.

Counties Covered:

| County | State |
|----------------------|-------|
| District of Columbia | DC |
| Calvert | MD |
| Charles | MD |
| Frederick | MD |
| Montgomery | MD |
| Prince George's | MD |
| Alexandria City | VA |
| Arlington | VA |
| Clarke | VA |
| Culpeper | VA |
| Fairfax City | VA |
| Fairfax County | VA |
| Falls Church City | VA |
| Fauquier | VA |
| Fredericksburg City | VA |
| Loudoun | VA |
| Manassas City | VA |
| Manassas Park City | VA |
| Prince William | VA |
| Rappahannock | VA |
| Spotsylvania | VA |
| Stafford | VA |
| Warren | VA |
| Jefferson | WV |

Total Population:

- 6,368,524

Source: United States Census Bureau; "Health Care and Life Sciences" DC's Economic Strategy, available at <http://deconomicsstrategy.com/coresectors/health-care-life-sciences/>; "DC health insurance marketplace: history and news of the state's exchange," [Healthinsurance.org](https://www.healthinsurance.org/dc-state-health-insurance-exchange/), available at <https://www.healthinsurance.org/dc-state-health-insurance-exchange/>; "Washington, DC Physicians Boost the District's Economy," [Medical Society of the District of Columbia](https://www.msdc.org/page/MedicineinDC), available at <https://www.msdc.org/page/MedicineinDC>; Advisory Board research and analysis.

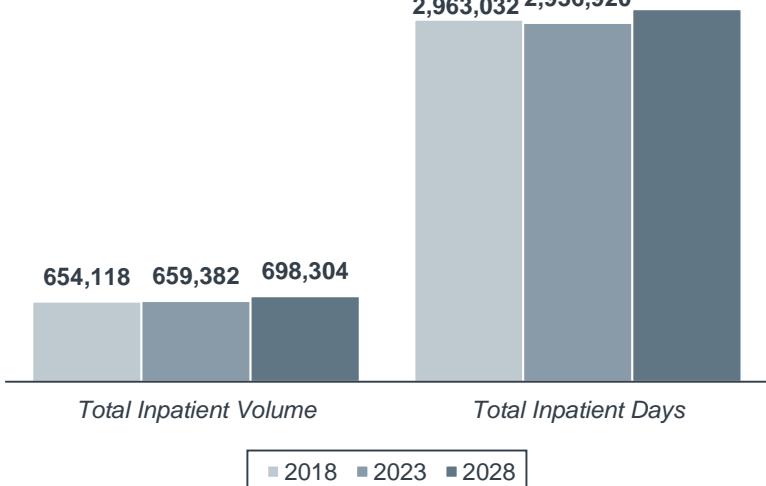
Market Glimpse

Key Figures

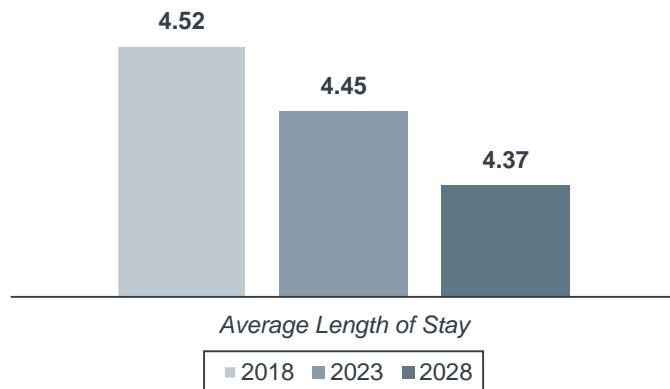


| Category | Figure |
|--|-----------|
| Acute-Care Hospitals | 33 |
| Acute-Care Beds | 7,218 |
| Number of Clinicians ¹ | 42,673 |
| Households Count | 2,326,990 |
| Median Age | 36.8 |
| Median Household Income | \$106,140 |
| Per Capita Income | \$49,321 |
| Patients Who Visited a Doctor in the Past Year | 76.9% |
| Unemployment Rate | 3.4% |
| Uninsured Rate | Low |

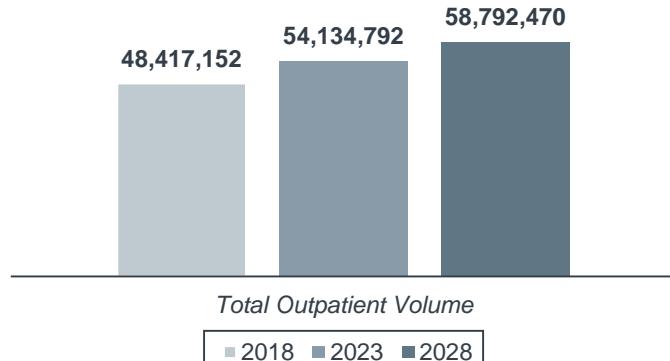
Inpatient Volume and Days



Average Length of Stay



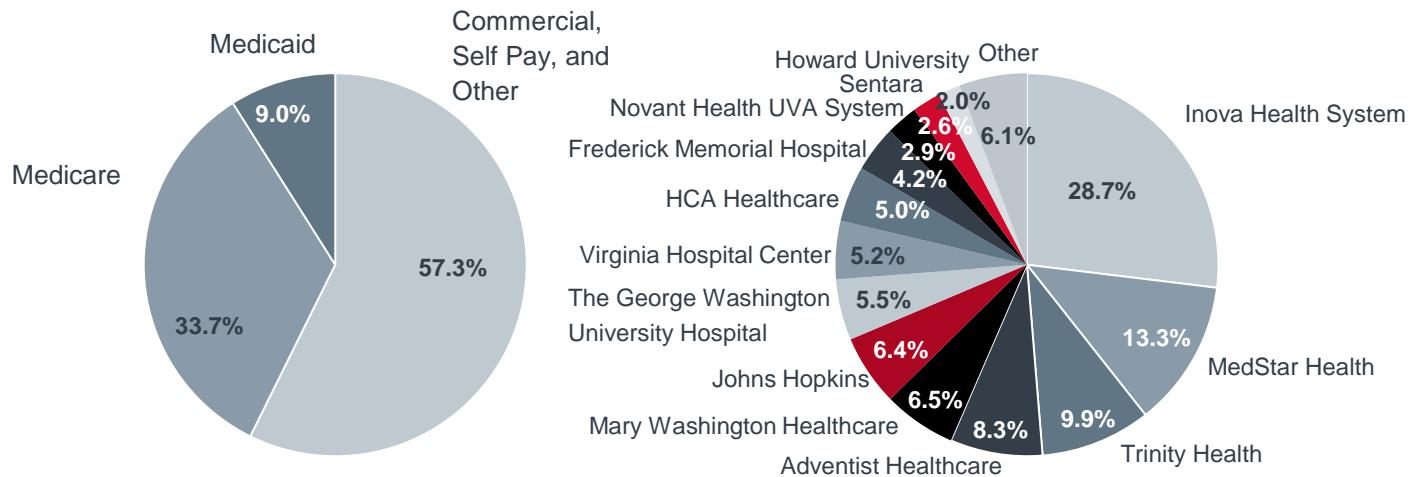
Outpatient Volumes



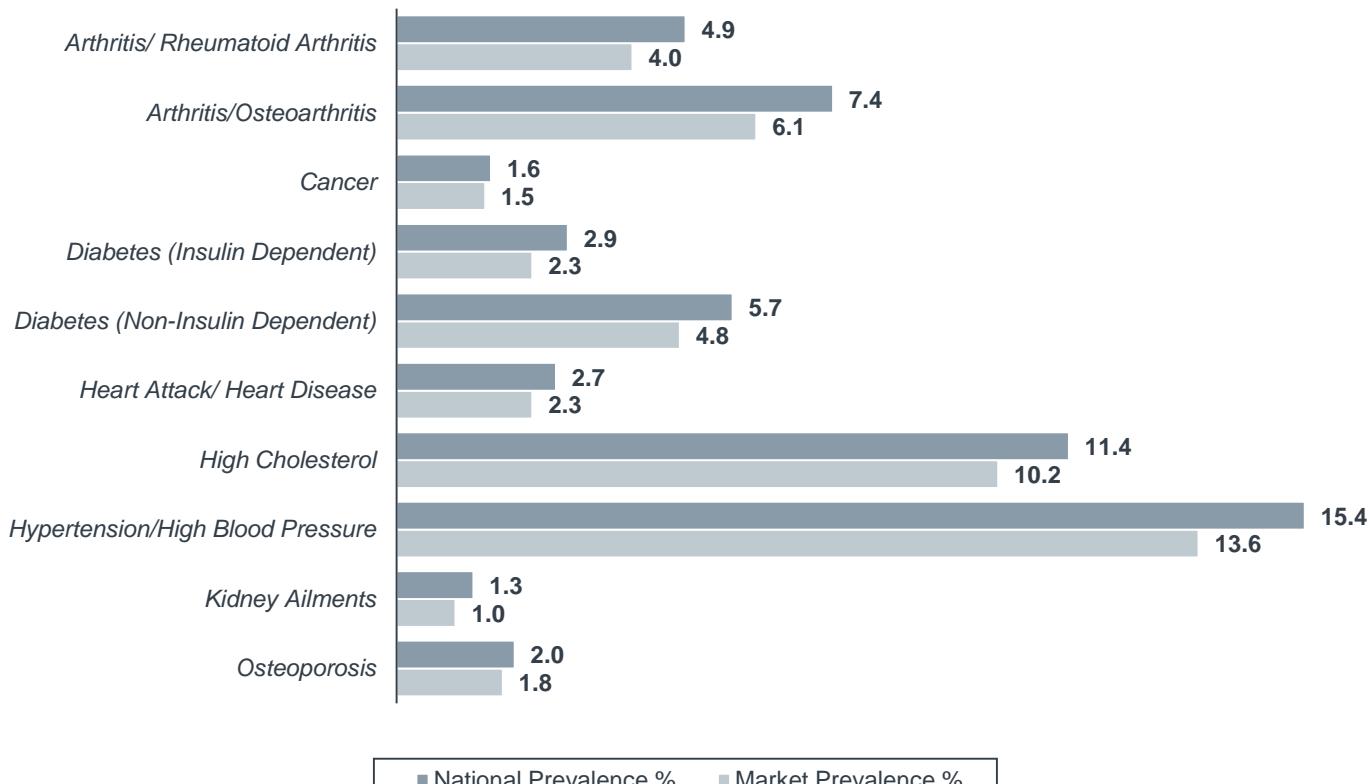
¹ Includes primary care physicians, specialists, nurses, advanced practitioners, etc. For a breakdown of clinicians by type, specialty, or sub-specialty, you can use our [Clinician Supply Profiler](#).

Overview of Payers, Inpatient Players, Major Ailments

Discharge Mix



Prevalence of Ailments



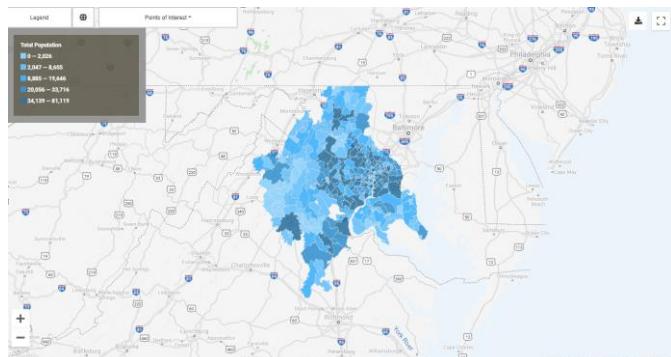
Source: Advisory Board research and analysis.

Population Stratification

Segmentation by Age

| Age Group | % of Population in 2018 |
|-----------|-------------------------|
| 0-9 | 12.3% |
| 10-19 | 12.0% |
| 20-29 | 13.4% |
| 30-39 | 14.9% |
| 40-49 | 13.7% |
| 50-59 | 13.7% |
| 60-69 | 10.5% |
| 70-79 | 5.9% |
| 80+ | 3.6% |

Population Density



Outpatient Sites of Care Volume Projections

| Site of Care | 2018 Volume | 2028 Volume |
|---|-------------|-------------|
| Hospital Outpatient Department | 4,975,839 | 5,876,957 |
| Emergency Department | 2,264,316 | 3,939,856 |
| Ambulatory Surgery | 5,424,022 | 6,660,170 |
| Physician Office/Clinic | 22,954,202 | 22,617,074 |
| Endoscopy | 851,455 | 1,050,755 |
| Oncology Center | 2,328,314 | 2,803,148 |
| Sleep Studies | 439,240 | 493,944 |
| Independent Diagnostic Testing Facility | 2,033,287 | 2,370,748 |
| Physical Therapy | 2,654,413 | 3,047,151 |
| Lab | 4,410,756 | 5,016,915 |
| Other | 81,307 | 120,796 |

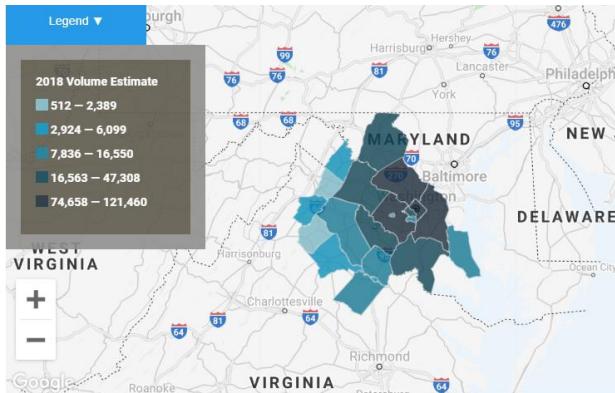
Segmentation by Gender

| Gender | Population Count in 2018 | Projected Population Count in 2023 |
|--------|--------------------------|------------------------------------|
| Male | 3,111,619 | 3,247,315 |
| Female | 3,256,912 | 3,397,651 |

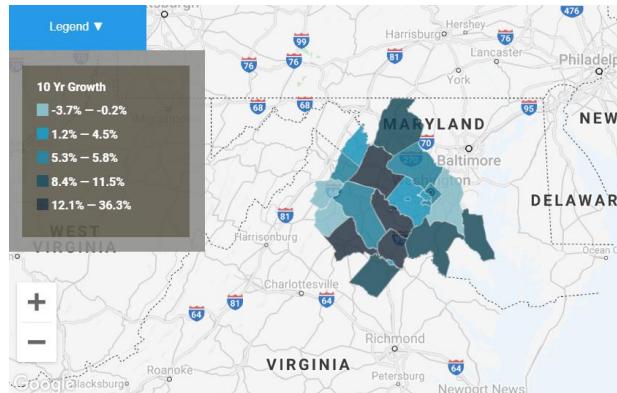
Source: Advisory Board research and analysis.

Inpatient Volume Projections

2018 Inpatient Volumes



2028 Inpatient Volumes (10-Year Growth)



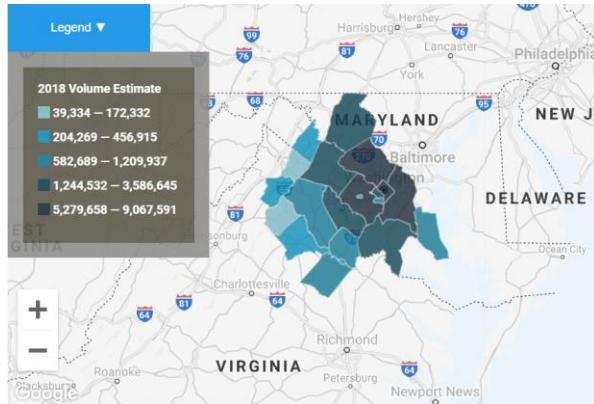
Service Line Volume Projections

| Service Line | 2018_Volume_Estimate | 2023_Volume_Forecast | 2028_Volume_Forecast | 5 Yr Growth | 10 Yr Growth |
|-------------------------------|----------------------|----------------------|----------------------|-------------|--------------|
| Cardiac Services | 62,318 | 56,756 | 61,143 | ▼ -8.9% | ▼ -1.9% |
| ENT | 6,702 | 6,296 | 6,533 | ▼ -6.1% | ▼ -2.5% |
| General Medicine | 225,473 | 239,284 | 259,588 | ▲ 6.1% | ▲ 15.1% |
| General Surgery | 44,251 | 44,551 | 46,695 | ▲ 0.7% | ▲ 5.5% |
| Gynecology | 7,547 | 6,883 | 6,885 | ▼ -8.8% | ▼ -8.8% |
| Invalid | 1,397 | 1,149 | 1,126 | ▼ -17.7% | ▼ -19.4% |
| Neonatology | 81,690 | 82,115 | 83,588 | ▲ 0.5% | ▲ 2.3% |
| Neurology | 25,892 | 26,625 | 29,092 | ▲ 2.8% | ▲ 12.4% |
| Neurosurgery | 4,465 | 5,105 | 5,682 | ▲ 14.3% | ▲ 27.3% |
| Obstetrics | 89,216 | 88,539 | 90,732 | ▼ -0.8% | ▲ 1.7% |
| Oncology/Hematology (Medical) | 17,857 | 17,924 | 18,927 | ▲ 0.4% | ▲ 6.0% |
| Ophthalmology | 749 | 678 | 672 | ▼ -9.4% | ▼ -10.2% |
| Orthopedics | 38,585 | 39,235 | 42,039 | ▲ 1.7% | ▲ 9.0% |
| Other Trauma | 5,206 | 5,509 | 6,076 | ▲ 5.8% | ▲ 16.7% |
| Rehabilitation (Acute Care) | 6,453 | 3,469 | 2,852 | ▼ -46.2% | ▼ -55.8% |
| Spine | 14,732 | 14,151 | 14,395 | ▼ -3.9% | ▼ -2.3% |
| Thoracic Surgery | 3,365 | 3,484 | 3,596 | ▲ 3.5% | ▲ 6.9% |
| Urology | 8,073 | 8,547 | 9,218 | ▲ 5.9% | ▲ 14.2% |
| Vascular Services | 10,149 | 9,084 | 9,465 | ▼ -10.5% | ▼ -6.7% |

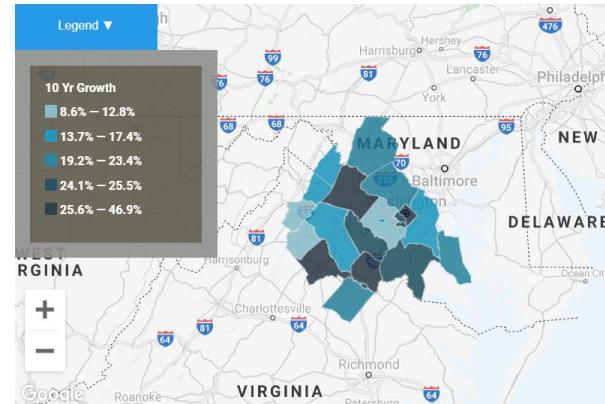
Source: Advisory Board research and analysis.

Outpatient Volume Projections

2018 Outpatient Volumes



2028 Outpatient Volumes (10-Year Growth)



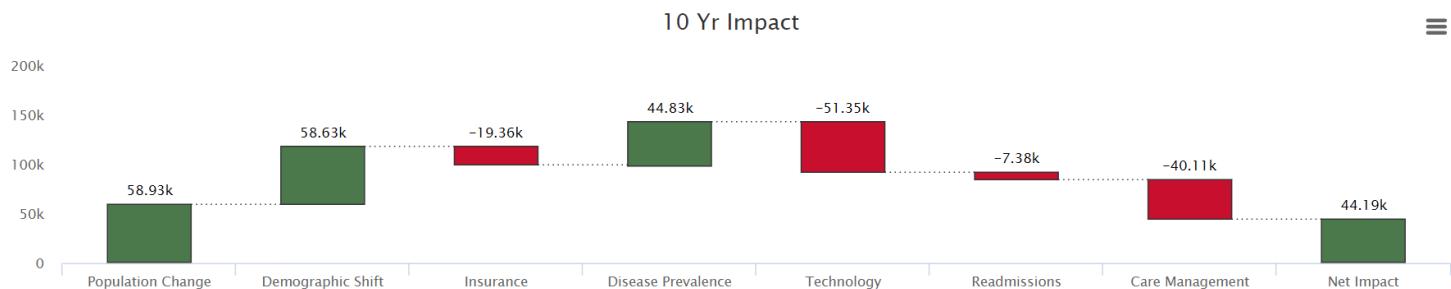
Service Line Volume Projections

| Service Line | 2018 Volume Estimate | 2023 Volume Forecast | 2028 Volume Forecast | 5 Yr Growth | 10 Yr Growth |
|---------------------------------|----------------------|----------------------|----------------------|-------------|--------------|
| Cardiology | 1,562,717 | 1,768,433 | 1,998,622 | ▲ 13.2% | ▲ 27.9% |
| Cosmetic Procedures | 143,713 | 168,692 | 174,388 | ▲ 17.4% | ▲ 21.3% |
| Dermatology | 959,702 | 1,109,898 | 1,238,325 | ▲ 15.7% | ▲ 29.0% |
| Endocrinology | 13,915 | 20,480 | 22,906 | ▲ 47.2% | ▲ 64.6% |
| ENT | 577,854 | 688,081 | 801,375 | ▲ 19.1% | ▲ 38.7% |
| Evaluation and Management | 18,044,684 | 19,429,988 | 20,825,846 | ▲ 7.7% | ▲ 15.4% |
| Gastroenterology | 459,715 | 559,572 | 631,644 | ▲ 21.7% | ▲ 37.4% |
| General Surgery | 138,806 | 160,152 | 175,715 | ▲ 15.4% | ▲ 26.6% |
| Gynecology | 219,009 | 225,110 | 228,411 | ▲ 2.8% | ▲ 4.3% |
| Lab | 6,720,902 | 7,636,006 | 8,356,243 | ▲ 13.6% | ▲ 24.3% |
| Miscellaneous Services | 3,451,011 | 4,047,547 | 4,408,078 | ▲ 17.3% | ▲ 27.7% |
| Nephrology | 138,825 | 163,780 | 186,690 | ▲ 18.0% | ▲ 34.5% |
| Neurology | 274,535 | 340,882 | 383,835 | ▲ 24.2% | ▲ 39.8% |
| Neurosurgery | 15,662 | 19,096 | 22,046 | ▲ 21.9% | ▲ 40.8% |
| Obstetrics | 99,443 | 98,169 | 100,226 | ▼ -1.3% | ▲ 0.8% |
| Oncology | 33,745 | 36,073 | 37,994 | ▲ 6.9% | ▲ 12.6% |
| Ophthalmology | 1,364,945 | 1,652,356 | 1,885,574 | ▲ 21.1% | ▲ 38.1% |
| Orthopedics | 697,591 | 884,139 | 989,410 | ▲ 26.7% | ▲ 41.8% |
| Pain Management | 176,687 | 216,074 | 243,049 | ▲ 22.3% | ▲ 37.6% |
| Physical Therapy/Rehabilitation | 4,382,535 | 5,006,465 | 5,419,678 | ▲ 14.2% | ▲ 23.7% |
| Podiatry | 241,083 | 312,417 | 366,707 | ▲ 29.6% | ▲ 52.1% |
| Psychiatry | 2,392,181 | 2,617,038 | 2,691,762 | ▲ 9.4% | ▲ 12.5% |
| Pulmonology | 473,807 | 562,904 | 631,008 | ▲ 18.8% | ▲ 33.2% |
| Radiology | 5,166,871 | 5,601,221 | 6,048,330 | ▲ 8.4% | ▲ 17.1% |
| Spine | 22,726 | 28,814 | 32,257 | ▲ 26.8% | ▲ 41.9% |
| Thoracic Surgery | 4,094 | 5,503 | 6,570 | ▲ 34.4% | ▲ 60.5% |
| Trauma | 180,775 | 191,905 | 202,937 | ▲ 6.2% | ▲ 12.3% |
| Urology | 254,037 | 331,866 | 388,429 | ▲ 30.6% | ▲ 52.9% |
| Vascular | 205,585 | 252,134 | 294,413 | ▲ 22.6% | ▲ 43.2% |

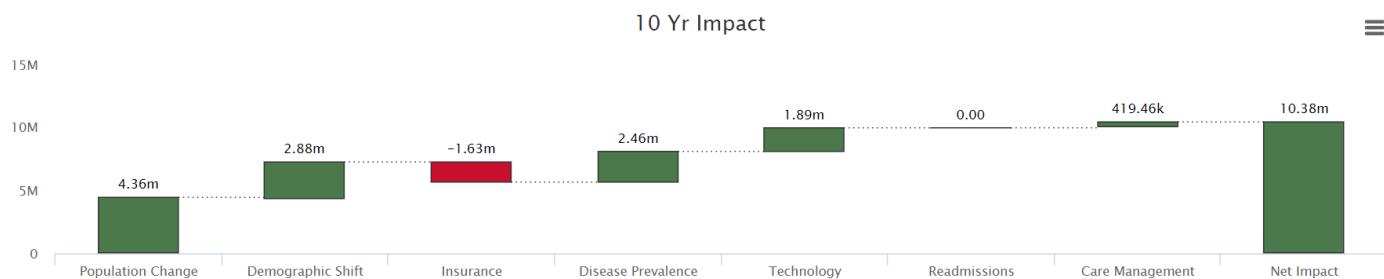
Source: Advisory Board research and analysis.

Volume Growth Drivers

2018-2028, Factors Influencing Inpatient Procedure Growth



2018-2028, Factors Influencing Outpatient Procedure Growth



- **Population Change:** Considers changes in total population of the market
- **Demographic Shift:** Considers changes in major demographic factors, such as age and gender
- **Insurance:** Considers insurance market factors, such as coverage expansion, increased cost-sharing, and payer scrutiny of medical necessity
- **Disease Prevalence:** Considers the growing population of chronic and multi-morbid patients
- **Technology:** Considers the role technology plays in changing demand and shifting site of care
- **Readmissions:** Considers the ongoing focus on driving down avoidable readmissions
- **Care Management:** Considers investments in care management designed to reduce inpatient utilization

Source: Advisory Board research and analysis.

This Advisory Board resource is part of a series of Market Profiles offered to health care industry members through the Health Care Industry Committee. We have used information and data from Advisory Board's Market Scenario Planner, Clinician Supply Profiler, and Demographic Profiler alongside US government databases including CMS Medicare Cost Reports. Please note that CMS Medicare Cost Reports data are submitted by individual facilities and are thus prone to some degree of inaccuracy due to inconsistent reporting practices and user error. The specific fiscal year reporting period for each provider varies slightly, but all data represent a single-year period for each provider.

These profiles are aimed to help suppliers and service firms better understand provider customers and patients in various markets.



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