# Stop pulling providers in different directions

Why the approach **health plans** take to contacting their provider partners is critical to winning their cooperation

#### THE PROBLEMS

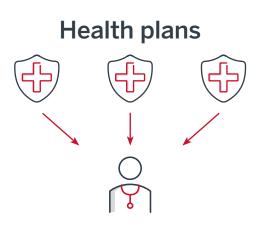
# Problem 1.

Health plans overwhelm providers with communication through multiple points of contact

# Health plan perspective on provider communications "important individual messages" Clinical Provider Relations Contracting

# Provider perspective on provider relations

"lots of the same"



#### 12 hours

Avg. monthly hours physician practice spends interacting with their payers

# 12–15

Avg. number of payers a provider contracts with

Providers indicate that one of the most burdensome aspects of working with plans are the frequent 'touches' from different parts of a plan. As most providers work with multiple plans, these communications

can become overwhelming and diminish the value of the outreach.

#### **Roots of Problem 1**

#### Too many speakers

Multiple departments communicating independently with providers

# Lack of prioritization

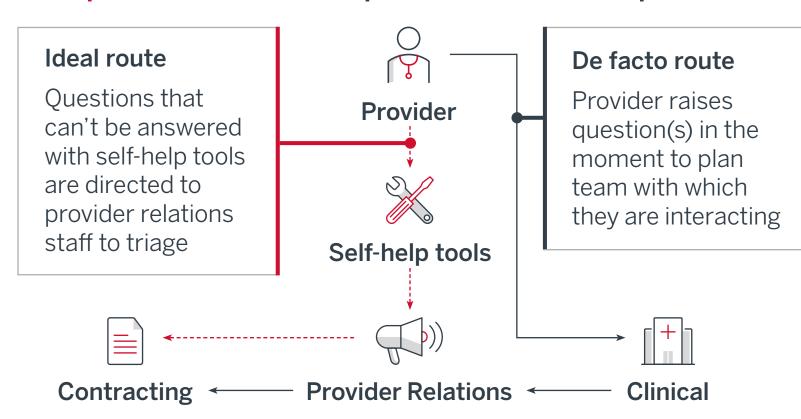
Critical messages overwhelmed in a torrent of communications

Plans that streamline their communication policies through a sole plan voice report higher provider satisfaction (compared to those with frequent touches from multiple parts of the organization).

#### Problem 2.

Health plans fail to efficiently address provider inquiries because of internal silos

#### How providers submit inquiries to the health plan



Most plans have created a suite of self-help tools designed to address provider inquiries; however, these tools require providers to understand—and follow—a health plan-designated path for resolution. More commonly, providers submit inquiries via the "path of least" resistance to a recent or familiar

contact—regardless of the type of inquiry.

#### **Roots of Problem 2**

# Poor understanding of provider relationships

Scattered communications limit a plan's ability to understand the full picture

# Complicated tools

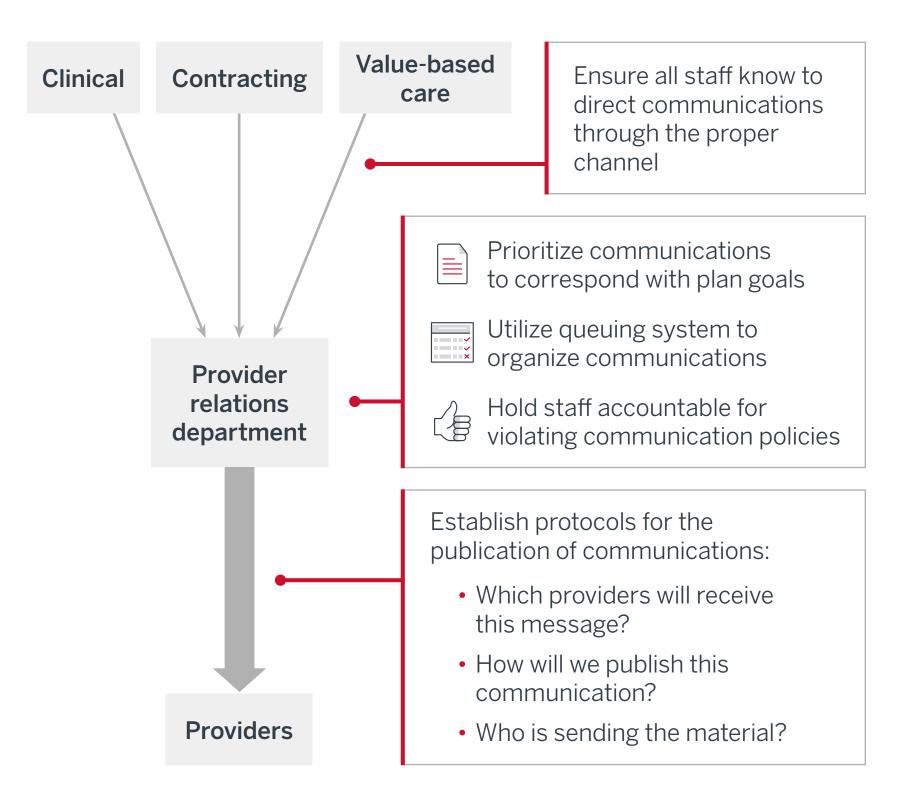
Providers don't find self-service tools easy to use

To reduce annoyance and confusion for provider partners, create a single or limited set of contacts who receive incoming inquiries.

# THE SOLUTIONS

# **Solution 1.**

Create your organization's "Sole Plan Voice" for talking to providers



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Advisory Board strongly recommends consulting legal counsel before implementing any practices contained in this document or making any decisions regarding suppliers and providers.

# Solution 2.

Build a "Single Point of Contact" for your providers



# **Empower plan staff**

Create a culture of accountability to ensure provider relations staff enforce rules on who providers contact with inquiries



# Create queuing system

Log provider inquiries in an easily accessible, transparent queue



# Establish response protocols

Establish department-level protocols, timelines and accountability for responding to inquiries referred by the provider relations team

